

MSL Faculty Bios

2017-2018

Northwestern

PRITZKER SCHOOL OF LAW

Master of Science in Law

2017-2018 Faculty Bios

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Sharon Ayd

Sharon Ayd, PhD, MBA, is currently Chief Scientific Officer and Sr. VP, Pharmaceuticals at Regulatory Compliance Associates, Inc. (RCA), a boutique consulting firm to the life sciences industry. She provides full-spectrum solutions in Clinical, Scientific and Regulatory Affairs to the firm's clientele while also managing technical functions and overseeing associates around the globe. Immediately prior to joining RCA, Dr. Ayd was Principal of Ayd Consulting Services. Other notable positions held by Dr. Ayd include: VP, Research & Development, Cutis Pharma, Global VP, Innovation & Development, Fresenius-Kabi, Chief Scientific Officer, Pinnacle Biologics, Global VP, Research & Development, Hospira, Chief Operating Officer, Advanced Life Sciences, Director Research & Development, Apotex and Sr. Research Scientist, Baxter.

Dr. Ayd is a seasoned entrepreneur-minded business executive/consultant in R&D, RA, Clinical, and CMC & Quality in the Pharmaceutical and Biotechnology industries with deep expertise in Specialty, Legacy, Orphan and Generic drug development for global markets. She has proven leadership in API sourcing, Analytical & Formulation Development, CRO & CMO Selection, Tech Transfer, Quality/Compliance and Regulatory Filing Strategy, M&A Due Diligence & Integration and General Management with P&L responsibility, from startups to mid-size companies, to Fortune 100 corporations. Dr. Ayd is also active in a number of professional organizations including Women in Bio, (WIB), where she serves on the Programming Committee, Healthcare Business Women's Association (HBA) where she serves on the Executive Women's Events Committee and Chicago Innovation Mentors (CIM) where she serves as a Lead Mentor to faculty at UIC, Northwestern and University of Chicago seeking to commercialize their intellectual property.

MSL Course: Regulatory Compliance: Product Approval & Life Cycle Issues

Charles Bachtell

Charles Bachtell is an attorney and corporate executive with significant expertise in regulatory compliance. For 8 years, Bachtell served as the Executive Vice President and General Counsel of the seventh largest mortgage bank in the nation - establishing himself as one of the foremost authorities on regulatory affairs and compliance in the one of the nation's most heavily regulated industries. Bachtell is currently the CEO of Cresco Labs, LLC, a medical cannabis cultivating and manufacturing company dedicated to reliable patient safety and satisfaction. Having formed Cresco Labs with a strong compliance focus, Bachtell continues to oversee the general management and direction of the company, as well as its expansion into new markets and ancillary industries. Bachtell is a founding member of both the Illinois Cannabis Bar Association and the Medical Cannabis Alliance of Illinois.

MSL Course: Legal and Regulatory Issues in Emerging Industries: Cannabis

Vanessa Bachtell

Vanessa Bachtell is a principal in Goldberg Kohn's Corporate, Securities & Tax Group. Her work experience encompasses a wide range of matters, and includes representing buyers, sellers and other participants in acquisitions, dispositions and other commercial transactions; working with lenders, institutional and other investors to structure and negotiate equity investments; counseling a variety of entities and individuals on a diverse array of business issues and objectives, whether in response to discrete transactions or with respect to more day-to-day legal counseling needs; advising and assisting clients on matters involving start-ups, entity formation and organization, compliance issues and governance; and reviewing, negotiating and drafting a broad spectrum of corporate contracts and agreements.

Ms. Bachtell received her law degree in 1999 from Northwestern University and her B.A. in English, *cum laude*, from the University of Arizona in 1996.

MSL Course: Transactional Skills: Basic Training

Justus Baron

Justus is a Research Associate at Northwestern's Searle Center on Law, Regulation, and Economic Growth and an Associate Researcher at Cerna Mines ParisTech. Before joining Northwestern University, he earned a Ph.D. in Industrial Economics at Mines ParisTech in the "Law and Economics of Patents Group" under the supervision of François Lévêque and Yann Ménière. His Ph.D. thesis addresses the empirical analysis of standardization, and in particular the role of essential patents. Dr. Baron is currently conducting research on technology standards and leading an international research team that is studying standards organizations.

MSL Course: Technology Standards: Strategic & Antitrust Considerations

Esther Barron

Esther Barron is a Clinical Professor of Law and the Director of the Donald Pritzker Entrepreneurship Law Center at the Law School. Prior to joining the law faculty, Professor Barron practiced at Goldberg Kohn in Chicago in its commercial finance department, representing lenders and other financial institutions in middle market debt transactions. In 2004, she helped co-found a start-up handbag company Elezar, LLC, targeting high-end boutiques and department stores. Elezar bags are currently sold throughout the country. Ms. Barron graduated Cum Laude from Brandeis University and received her JD from Northwestern University School of Law.

MSL Courses: Entrepreneurship Law; Innovation Lab; Entrepreneurship Team Project (EnTP): Silicon Valley; Entrepreneurial Finance & Venture Capital

Michael Barsa

Michael Barsa is a Senior Lecturer and Co-Director of the Environmental Law Concentration at the Northwestern Pritzker School of Law. Before joining the Northwestern Law faculty, Professor Barsa litigated numerous high-profile environmental and natural resources cases. He developed novel legal strategies in cases involving large-scale groundwater contamination from MTBE in gasoline, DDT off the California coast, subsurface trespass of oilfield water, international environmental harms arising from the first Gulf War, and recycling. His scholarly work has explored international environmental claims under the Alien Tort Claims Act, risk perception under environmental warning statutes, the Public Trust Doctrine, and the Deepwater Horizon disaster. In 2012, he was voted the Robert Childres Memorial Award for Teaching Excellence.

MSL Course: Regulatory Strategy & Communication

Phil Beccue

Phil Beccue is founder and principal of White Deer Partners, Inc., a consulting firm specializing in the application of decision analysis, real options valuation, portfolio optimization, and risk analysis to strategic business problems. For over twenty-five years, Phil has helped companies develop corporate and asset strategies and improve portfolio management and business operations. At Baxter BioScience, his pioneering work in the development of tools and processes has directed top executives in allocating an annual R&D investment of \$500 million. His leadership ensured a timely, disciplined, and consistent process to manage uncertainty across diverse businesses where it was necessary to balance near-term and long-term impacts of a dynamic business environment.

Prior to Baxter, Phil initiated and led the Decision Sciences group at Amgen and played a key role in institutionalizing decision analytic processes. Before joining Amgen he was a consultant with Applied Decision Analysis, where he helped solve challenging problems in strategic planning, capital investments, R&D prioritization, risk analysis, and asset valuation. Phil's extensive client list includes pharmaceutical companies, health care organizations, electric utilities, major oil and gas firms, and government agencies around the world.

Phil received a B.A. in Mathematics and Liberal Arts from Westmont College, a B.S. and M.S. in Mechanical Engineering and an M.S. in Management Science from Stanford University. Phil's consulting and executive teaching include work for international corporations, small businesses, and government agencies. He has trained over 1000 managers and senior executives on the principles and processes of strategic decision-making. Phil has authored numerous journal articles, serves as Associate Editor for the Decision Analysis Journal, and is a founding fellow of the Society of Decision Professionals. He won the Decision Analysis Practice Award for changing the culture of portfolio decision-making at Baxter.

MSL Course: Value-based Decision-making: Gaining Competitive Advantage in an Uncertain World

Jack Bierig

Jack R. Bierig is a partner in the law firm of Sidley Austin, LLP, where he has headed the firm's health law practice, and focuses his practice on food and drug law. His clients include the American Medical Association, the American Dental Association, the American Osteopathic Association, the Mayo Clinic, and numerous other associations, certifying bodies and accrediting organizations in medicine, dentistry, and other fields. He graduated from Brandeis University and Harvard Law School. He has been a lecturer at the University of Chicago's Law School and at the Harris School of Public Policy at the University of Chicago.

Mr. Bierig is a founder and past president of the Center for Conflict Resolution. He has been the chair of the Legal Section of the American Society of Association Executives and president of the Illinois Association of Health Care Attorneys. He has written and lectured widely on health care, antitrust, and food and drug law issues.

MSL Course: Regulation of Drugs, Medical Devices, & Biologics

Jesse Bowman

Jesse Bowman is the Electronic Research, Technology, and Instructional Services Librarian at the Northwestern Pritzker School of Law. In this position, he teaches courses in legal research and legal technology, assists faculty, students, and attorneys with research requests, and investigates potential database acquisitions for the Law Library. He holds a Bachelor of Arts from Valparaiso University, a Juris Doctor from Creighton University School of Law, and a Master of Library Science from Indiana University School of Library and Information Science. Prior to joining Northwestern in 2014, Jesse was the Digital Services Librarian at Valparaiso University School of Law.

MSL Course: Research in Law, Business, & Technology

Dan Brown

Dan Brown is a Clinical Associate Professor at the Segal Design Institute, part of the McCormick School of Engineering at Northwestern University. He is also an award winning designer, inventor, and entrepreneur. Dan attended St. Xavier University, earning a bachelor's degree in biology, with a minor in chemistry. He also earned a master's degree in Product Development (MPD) from Northwestern University, and he is currently earning his PhD at Coventry University in the UK. He had many years of experience in the chemical and plastics industry before launching his own product design consultancy: Consul-Tech Concepts. Dan's expertise in design, technology, intellectual property and business have provided numerous experiences to share and advance his perspectives on his vision of design thinking, value creation and their ability to create and transform competitive markets.

MSL Course: Design Thinking

Paul Brown

Paul Brown is Vice President, Intellectual Property and Litigation at UL. As chief IP & litigation counsel for the company, he leads two teams of lawyers and other legal professionals who protect UL's IP (including the famous UL-in-a-circle certification mark), set and implement IP strategy for the company, negotiate deals, defend the company against lawsuits, and manage the risks UL encounters in its business. Before UL Paul was in private practice focused on IP law at Kirkland & Ellis LLP and Marshall, Gerstein & Borun LLP. Paul received his J.D., cum laude from Northwestern University Pritzker School of Law in Chicago, and a Bachelor of Science in microbiology from the University of Illinois at Urbana-Champaign.

MSL Course: Getting to Market: Tackling Legal Issues in Complex Corporate Environments

James Cahan

James N. Cahan is a recently retired partner from the law firm of Sidley Austin LLP, where he was a founding member of the firm's national Environmental Practice Group. He practiced environmental law for over 35 years, focusing on air pollution matters, climate change, environmental aspects of bankruptcies and transactions, environmental permitting and environmental management. Prior to joining Sidley he was a member of the Office of the General Counsel, Air Division, U.S. Environmental Protection Agency, Washington, D.C., where, between 1978 and 1982, he helped develop and defend national regulations implementing the Clean Air Act. In 2013 he was honored by being named by Best Lawyers' as the 2013 Chicago Environmental Law "Lawyer of the Year," an honor given only to a single lawyer in each practice area community. Currently he is an Adjunct Professor of Law at Northwestern University School of Law, where he co-teaches a seminar on climate change and energy. Until the end of 2016, he was the chair of the Board of Directors of Center for Neighborhood Technology (CNT), a leading national center on urban sustainability.

MSL Course: Energy Law & Policy

Steve Callistein

Steve Callistein graduated from Northwestern Law in 1991 and, after working for five years as a corporate attorney, decided to pursue a career in patent law. He attended the Northwestern Masters in Biotechnology program, during which time he became interested in the newly growing field of ag biotech. Following the master's program, he became a registered patent attorney and went to work for DuPont Pioneer Seed Company in Johnston, Iowa. For the last 19 years, he has been fortunate to work at the convergence of science, law and business during a time of great agricultural innovation. Steve's work spans the technological arts, ranging from plant cells, to agricultural chemicals, to satellite imagery. He has served on the U.S. Plant Variety Protection Advisory Board and on many industry trade associations. On weekends, he likes to have a quiet cup of coffee with his wife of 23 years, explore the Des Moines farmer's market with his 17-year old daughter, and experience life from new perspectives at acroyoga class with his 9-year old son.

MSL Course: Patent Life Cycle Management at the Intersection of Regulatory & Patent Law

Chris Carani

Christopher V. Carani, Esq. is a partner and shareholder at the intellectual property law firm of McAndrews, Held & Malloy, Ltd. based in Chicago, Illinois, USA. He is a leading voice in the field of intellectual property, including enforcement and procurement of utility patents, design patents, trademarks, trade dress and copyrights. He published and lectured extensively on the topic, including presentations at the United States Patent & Trademark Office in DC, the World Intellectual Property Organization in Geneva, the Korean Patent Office in Daejeon, the Chinese Patent Office in Beijing, and the European Union's Office of Harmonization of the Internal Markets in Alicante, Spain.

Chris is currently serving a 3-year appointment to the Board of Directors for the U.S. chapter of the International Association for the Protection of Intellectual Property (AIPPI-US); he is the current chair of the AIPPI Design Rights Committee and the former chair of the American Bar Association's Design Rights Committee. Prior to joining McAndrews, Chris served as a law clerk to the Honorable Rebecca R. Pallmeyer at the U.S. District Court for the Northern District of Illinois. Chris earned his J.D. from The University of Chicago and he holds a BS in Engineering from Marquette University. He is a frequent contributor to CNN and Bloomberg TV on intellectual property law issues, and often is called upon to provide comment to other media outlets, including the New York Times, Wall Street Journal, NPR, PBS TV, CNBC TV, BBC, Reuters, Fast Company, ComputerWorld, Forbes, Fortune, and FoxBusiness TV. Away from the law, Chris is a studied jazz musician playing upright bass on the Chicago jazz circuit.

MSL Course: IP Fundamentals

Lynn Cohn

Lynn P. Cohn is the Director of the Center on Negotiation and Mediation at the Northwestern Pritzker Law School and she currently holds the Harry B. Reese Teaching Chair. She has developed and taught courses in negotiation, mediation, mediation advocacy and problem solving. Professor Cohn received the student-voted Outstanding Professor of a Small Class Award in 2008 and the Dean's Teaching Award in 2010. She has been elected to the Leading Lawyers Network in the categories of ADR Commercial and ADR Employment.

MSL Course: Negotiation Skills & Strategies

Charlotte Crane

Charlotte Crane is Professor of Law at Northwestern Pritzker School of Law and a member of the faculty in its Tax Program. Before joining academia, Professor Crane practiced law at Hopkins & Sutter in Chicago. Her work there covered the full range of problems encountered by tax lawyers, including tax planning, preparing returns, managing IRS audits, drafting and defending IRS appeals, and drafting complaints, appellate briefs and cert petitions. Prior to practice, she clerked for Justice Harry A. Blackmun at the Supreme Court of the United States and for Judge Wade H. McCree for the Sixth Circuit Court of Appeals. Before that, she attended Radcliffe College in Harvard University, and participated as a port oar in its national championship crew.

She has been active in the Tax Committee of the American Association of Law Schools, the American Bar Association Tax Section, and served as President of the Order of the Coif. During the academic year 2010-11, she served as Professor in Residence at the Chief Counsel's Office of the Internal Revenue Service. Her scholarly work has focused on choices in the design and administration of broad-base taxes. More recently, her work has explored historical questions in the design and implementation of all varieties of taxes, with special emphasis on the evolution of the institutions involved in their administration.

MSL Course: Introduction to Taxation: Business Income

Jason DeSanto

Jason C. DeSanto, a Senior Lecturer at Northwestern Law, brings years of communication experience in the fields of law, government and politics. Primarily teaching courses in communicative freedom, he is particularly interested in the application of the First Amendment to emerging technologies and during times of war. He previously served as a litigation partner at Chicago's Freeborn & Peters LLP, specializing in cases implicating the intersection between speech and law, including defamation and First Amendment controversies. He also handled cases involving the Fourth and Fourteenth Amendments to the U.S. Constitution, and represented a series of individuals and public entities in cases of public controversy. He has appeared as a First Amendment expert on national radio, acted as Special Assistant Attorney General of Illinois, and served as an English teacher in the former Czechoslovakia during that country's first year of post-Communist governance.

A graduate of the University of Pennsylvania Law School, he was an Editor of the University of Pennsylvania Law Review, an H. Clayton Louderback Legal Writing Instructor, and the winner of the George Schechtman Prize. DeSanto also teaches courses in speechwriting, and -- through the Master of Science in Communication program -- in language, leadership and persuasion. He served for more than a decade as a political speechwriter, debate strategist and communications adviser, having worked for United States Senators, members of Congress and candidates for office at all levels. A graduate of the Second City Conservatory, he also periodically appears as a political satirist and commentator on Chicago radio.

MSL Course: Public Persuasion

Peter DiCola

Peter DiCola uses empirical methods and applied economic models to study intellectual property law, media regulation, and their intersection. He received his JD and his Ph.D. in economics from the University of Michigan. His research has centered on the music industry and related industries. In graduate school, he worked with the non-profit Future of Music Coalition on many research projects and he continues to serve on its board of directors. His current work focuses on copyright law's regime for digital sampling and deregulation in the radio industry.

MSL Course: IP Fundamentals

Peter Durand

Peter Durand is the founder of Alphachimp Studio Inc., a graphic facilitation company, and Alphachimp Learning Systems LLC, a company that delivers onsite and online training in visual communication and design thinking skills. Peter is also the lead facilitator for the Vanderbilt Center for Better Health, a specialized innovation space in Nashville, Tennessee, where he facilitates large-scale projects in the fields of biomedical informatics, electronic health records, and patient experience. Peter holds a BFA in visual communication from Washington University in St. Louis and was a Rotary Ambassadorial Scholar at the Academy of Fine Arts in Krakow, Poland where he earned a master degree in industrial design.

MSL Course: Visual Communication

Michelle Falkoff

Michelle Falkoff joined Northwestern's faculty as Director of the Communication and Legal Reasoning program and Associate Professor of Law in 2013. She received her law degree from Columbia Law School and practiced intellectual property litigation in Silicon Valley for several years before going back to school to receive her Master of Fine Arts in Fiction Writing from the Iowa Writers' Workshop. Michelle teaches a variety of skill-related classes at Northwestern and was a member of the inaugural MSL faculty.

MSL Course: Persuasive Communication

Cole Fauver

Cole M. Fauver has 25 years of experience in all aspects of patent litigation, including initial case investigation, discovery, motions, Markman hearings, trials, and appeals. Mr. Fauver was a partner in the Minneapolis office of Robins, Kaplan, Miller, & Ciresi for 13 years, and an associate at Schiff Hardin (Chicago), Howrey LLP (Washington DC) and Merchant & Gould (Minneapolis). He has represented many companies in patent litigation, including Texas Instruments, Volvo Penta, General Electric, Honeywell, Intergraph, AMD and Medtronic, as well as smaller companies, licensing entities, start-ups, and individual inventors.

Mr. Fauver is registered to practice before the USPTO. He is a frequent speaker at programs for legal and business groups, including the Patent Resources Group, Licensing Executives Society, Minnesota Institute for Legal Education, and the Intellectual Property Institute of Canada. Mr. Fauver previously taught Physics at Lawrenceville School; he has his bachelor's in Engineering from Brown University, and his JD from Northwestern.

MSL Course: Communicating Scientific Information: Technical Professionals & Expert Witnesses

Mark Finn

Mark Finn is a Clinical Professor of Accounting and International Business at the Kellogg School of Management, Northwestern University. From 2001 to 2008 he also served as director of Kellogg's Global Initiatives in Management (GIM) program. Prior to coming to Kellogg, Professor Finn served on the faculty of the University of Chicago. He received PhD, MS, and MBA degrees from Cornell University and an AB with honors from Stanford University.

Professor Finn teaches core financial accounting and advanced classes in financial reporting, international accounting, and sustainability reporting. He received the Chairs' Core Teaching Award in 1999, 2005, and 2008. Within the GIM program, he has been a faculty adviser to classes on China, Japan, India, and South Africa. His primary research interests are related to the quality and credibility of financial disclosures, especially in non-US settings. His research articles include "Market Rewards for Increasing Earnings Patterns" published in the *Journal of Accounting Research*.

Professor Finn has also served as a visiting professor at the Indian School of Business (Hyderabad, India) since 2002, at the Sasin Graduate Institute of Management, Chulalongkorn University (Bangkok, Thailand) since 2003, and at Keio University (Hiyoshi, Japan) in 2007. He received the ISB's Teacher of the Year award in 2003, 2008, and 2009.

MSL Course: Introduction to Accounting & Financial Statements

Mary Foster

Mary Foster joined the faculty in 2014 as a Lecturer; for ten years prior to that, she was an Adjunct Professor of Legal Ethics at Northwestern. She has also taught Legal Ethics at other law schools. She is currently Counsel for the Review Board at the Illinois Attorney Registration and Disciplinary Commission and was formerly a Senior Counsel at the ARDC with over fifteen years of experience investigating and prosecuting Illinois lawyers for ethical misconduct.

MSL Course: Ethics

Michael Friedman

Michael D. Friedman is the CEO and a founder of Hilco IP Merchant Banking, an integrated provider of intellectual property advisory and monetization services, and principal investor in IP-related transactions. Mr. Friedman was formerly Managing Director at Ocean Tomo, LLC, where he headed its IP Asset Management business, served as Chief Investment Officer, and headed Investment Banking. Prior to joining Ocean Tomo, Mr. Friedman founded and was Managing Partner of FHS Investments, LLC, a multi-strategy hedge fund, and was a managing director at UBS AG where he was co-head of Special Situations investing. Mr. Friedman practiced mergers and acquisitions and securities law before joining the investment community. Mr. Friedman received a JD from the University of Chicago in 1988, and was Research Editor of the University of Chicago Legal Forum. He also holds a BS in Marine Engineering and Nautical Science from the U.S. Merchant Marine Academy.

MSL Course: IP Investments & Capital Markets: A Global Perspective

Stefania Fusco

Dr. Stefania Fusco's research concentrates on intellectual property law and finance. She earned a J.S.D. from Stanford Law School where she was also a Kaufmann Fellow and a Transatlantic Technology Law Forum Fellow. For her doctoral dissertation, she conducted an interdisciplinary empirical investigation on patent protection and financial methods. Her publications engage with several IP issues including: the impact of patent protection on financial innovation, rules versus standards in patent law and the international negotiations on geographical indications on products. She is currently writing about patents issued by the Venetian Republic between the 15th and 18th centuries in relation to the modern debate on the tailoring of patent protection. She is also investigating the activity of non-practicing entities in the U.S. and the EU.

Fusco has presented her research at several national IP conferences. She became a visiting assistant professor at DePaul College of Law in Fall 2012. In 2014, she became a senior lecturer at Notre Dame Law School.

MSL Course: International & Comparative IP

Nancy Gamburd

Ms. Gamburd's law practice focuses on worldwide patent and trademark prosecution, licensing, and IP counseling. She is one of the few registered patent attorneys having dual technical fields, in both electrical engineering and biomedical technology. She is a graduate of the Northwestern University School of Law, where she ranked nationally as an oralist in Moot Court, in addition to the Illinois Institute of Technology and the University of Michigan, where she was in the 6-year medical program.

Ms. Gamburd represents many Fortune 500 companies in addition to venture-financed start-up companies and university-licensed companies. Patents that she prepared have been asserted successfully in litigation, including by Motorola against Apple. She has also been a guest lecturer in the Technology Commercialization course of the Biotechnology program in the McCormick School of Engineering of Northwestern University, in addition to being a guest lecturer and conference presenter for intellectual property at various universities, technical, IP and regulatory (FDA) conferences.

MSL Course: Patent Preparation & Prosecution Workshops I & II

Matthew Gasaway

Mr. Gasaway is the Director and Senior Counsel for eDiscovery and Records Management at AbbVie. In this role, Mr. Gasaway is responsible for designing and implementing AbbVie's eDiscovery processes, and provides advice to AbbVie's Legal, Information Technology, and Records groups regarding the company's eDiscovery and record-keeping practices, both prior to and during litigation. Mr. Gasaway graduated from the University of Notre Dame in 1998, and earned his JD at the University of Iowa School of Law in 2001. After law school, he was a trial litigator in Chicago for eight years, initially practicing with the Chicago law firm of Peterson & Ross, and then with the law firm of Chittenden, Murday & Novotny. During his years as a trial litigator, Mr. Gasaway gained first-hand knowledge of the difficulties faced by counsel in managing the preservation and production of electronically stored information. In 2009, Mr. Gasaway left private practice and became a litigation consultant for the UnitedLex Corporation, focusing entirely on eDiscovery and Litigation Operations.

MSL Course: Litigation Operations & eDiscovery

Satyender Goel

Dr. Goel is a research faculty member and Director of HealthLNK at Northwestern Medicine. He has more than 10 years of experience in scientific information technology, ranging from bioinformatics and large scale modeling in materials and physical chemistry, to healthcare informatics. He leverages his technical knowledge and tech transfer experience in sourcing new avenues to build a strong and sustained HIT resource for Chicagoans. His experience with

INVO, the Office of Corporate Relations, and the Kellogg School of Management at Northwestern University bring him the ease of spinning off ideas into commercial products.

Goel serves as implementation/Technical lead for several pioneered healthcare informatics infrastructural projects in Chicago including CAPriCORN, HepCCATT, ILPQC etc. He is the co-founder of a healthcare non-profit 'FuzeHealth', which is the Health Data Consortium's (convener of Health DataPalooza) affiliate for Illinois; his start-ups portfolio also includes two other healthcare-based companies in the US and abroad. He is the founder of postdoctoral forum 'NUPF' at Northwestern University and Chair of its advisory board. He also serves on the advisory board of two healthcare start-ups in Chicago. Satyender possess a PhD in Chemistry from University of Central Florida, and received a Master's in chem-informatics from the University of Manchester, UK.

MSL Course: Health Data: Classification & Compliance

Robert Goldman

Mr. Goldman is a Principal in the IP Practice of Charles River Associates, an economic consultancy. At CRA, he assists clients in developing and implementing strategies for managing and realizing value from their IP portfolios. He has consulted on more than 175 engagements involving the valuation of intellectual property and intangible assets for licensing and sale transactions, mergers and acquisitions, corporate spin-outs, corporate restructuring, and other purposes. He is experienced in performing IP analytics research to assist clients in making informed IP-related decisions in variety of contexts such as M&A due diligence and transaction target identification and prioritization. His litigation experience includes the determination of reasonable royalties and lost profits in patent infringement matters and valuation in bankruptcy and technology license disputes. Mr. Goldman is active in the Licensing Executives Society (LES) as a frequent speaker and instructor on IP Valuation, and has been named one of the world's leading IP strategists by *IAM Magazine*.

MSL Course: IP Valuation

Phil Goodin

Mr. Goodin is the Senior Vice President of Litigation services and head of the eDiscovery Consulting Division at UnitedLex – a global leader in legal and data solutions. He specializes in counseling clients on all issues related to electronically stored information (ESI) and ESI preservation, harvesting and production requirements in state and federal courts. Mr. Goodin has also been instrumental in developing the curriculum and educational materials used for UnitedLex's legal residency program developed in conjunction with the University of Miami School of Law and The Ohio State University School of Law. Prior to UnitedLex, Mr. Goodin practiced for eight years in the Litigation and Dispute Resolution Group at the Kansas City office of Spencer Fane Britt & Browne. His practice focused on complex litigation with an emphasis on antitrust and construction litigation. Phil earned his JD at the University of Iowa School of Law, where he graduated with distinction, received a Full Merit Scholarship and was a published author in the Iowa Law Review.

MSL Course: Litigation Operations & eDiscovery

Robert Graham

Robert L. Graham is partner at Jenner & Block in Chicago. He is a nationally recognized authority on environmental, health, safety, natural resources, and energy matters. He literally helped to write the book on these issues, co-authoring an environmental law textbook (now in its fourth edition) that is widely used in many of the nation's law schools. Mr. Graham also has broad experience in contractual and business tort disputes, RICO and fraud litigation, securities litigation, civil rights matters and class action litigation. He has represented clients in trial, regulatory, and transactional settings before federal and state courts and agencies across the country, and has handled appeals before the U.S. Supreme Court and other state and federal appellate courts.

MSL Course: Regulation: Energy & Environment

Darren Green

Mr. Green is a lecturer at Northwestern Pritzker School of Law, teaching classes related to business associations, structuring venture capital transactions, medical innovation, and entrepreneurial finance. He also supervises students in the Donald Pritzker Entrepreneurship Law Center clinical program. Mr. Green also works as a sole practitioner representing a wide range of clients – entrepreneurs, start-ups, and growth businesses – on corporate, technology, venture capital and other transactional matters. Mr. Green's clients span a wide variety of industries, including software, mobile applications, Internet, "green" and sustainable industries, web design, ASP, professional services, travel, engineering, retail, publishing, manufacturing, insurance, advertising, food services and location based technologies. Mr. Green spent the first 6+ years out of law school practicing corporate law at 2 first-tier law firms based in Chicago, and the next 2 years as the Vice President of Business Development and Legal Affairs at MachineTools.com, a leading business-to-business metalworking machinery marketplace. In addition, Mr. Green is one of the founding members of Old Willow Partners, a boutique private equity fund based in the northern suburbs of Chicago. Mr. Green received his BA in 1991 from the University of Pennsylvania with a major in International Relations, and his J.D. in 1994 from the U.C.L.A. School of Law.

MSL Courses: Entrepreneurship Team Project (EnTP): Silicon Valley, Entrepreneurial Finance & Venture Capital

Jonathan Gunn

Mr. Gunn co-founded the medical diagnostics company, Briteseed, LLC, where he previously served as Chief Technology Officer, and is now CEO. Prior to starting Briteseed, he studied intellectual property and entrepreneurship law at Northwestern University where he received his J.D. (cum laude). At Northwestern he served as Executive Editor for Northwestern Law's Journal of Intellectual Property Law and Technology. He was a summer associate at Fish & Richardson, PC. Before studying law, Jonathan earned doctoral degrees in Materials Science and Engineering and Nanotechnology from the University of Washington. He has published research in the fields of biomedical and biomaterials engineering, including two of the top-five most cited articles in Advanced Drug Delivery Reviews. Jonathan has been awarded research

fellowships by the National Institutes of Health, Ford Foundation, and Pacific Northwest National Labs, and business challenge awards totaling over \$350K.

MSL Course: Entrepreneurship Lab: Parts I and II

Kristian Hammond

Kristian Hammond is a professor of computer science at Northwestern and co-founder of the artificial intelligence company Narrative Science. At Narrative Science, Kris works on Natural Language Generation (NLG) and its use in the democratization of information. At Northwestern, he is focused on the development of models of artificial intelligence in which human and machine reasoning are integrated to make use the best of each with the aim of an interaction that is better than both. Since the fall of 2016, he has been the faculty lead of the University's CS + X initiative where he has been exploring how computational thinking can be used to transform fields such as the law, medicine, and education.

He is an Ambassador at Large for the IBM supported AI XPrize, was named Illinois Technologist of the Year in 2015 and was recently a member of a UN policy committee examining the issues of autonomous lethal devices (killer robots). He believes in making machines smarter with the goal of humanizing computers so we can stop the process of mechanizing people. Kris received his PhD from Yale.

MSL Course: Innovation Lab

Thomas Hayden

Thomas H. Hayden is a lecturer and Program Director for Medill's (Northwestern Journalism School) Integrated Marketing Communications (IMC) Certificate Program. He joined the full-time IMC faculty in 2006, following a 30-year career in marketing and advertising.

After receiving his law degree and passing the bar exam in 1977, Mr. Hayden switched directions and began his career at The Leo Burnett Company. He then spent most of the 80s at DDB Needham (now DDB), before joining Bozell Worldwide in 1989. He spent the next 14 years as president of Bozell's Chicago operations, while also serving as a member of the Bozell Worldwide board of directors. Tom left Bozell in 2003 following its acquisition by the Interpublic Group and spent the following three years as both president and chief strategy officer of GreenHouse, an independent communications company based in Chicago. Tom currently sits on two boards, the Oakmark Mutual Funds and the Chicago International Charter School. On the Oakmark board, Tom is chairman of the governance committee and a member of the executive and investment review committees.

MSL Course: Data Privacy Management

William Henderson

William D. Henderson is a professor at the Indiana University Maurer School of Law. He previously held a visiting appointment at Chicago-Kent College of Law and served as a judicial clerk for Judge Richard Cudahy of the U.S. Court of Appeals for the Seventh Circuit.

Henderson pioneered a Legal Profession course at Indiana that has become a nationwide model. He also teaches various business law courses, including corporations, business planning, project management, and the law firm as business organization. From 2009-2014, he served as the director of Indiana Law's Center on the Global Legal Profession. Henderson's scholarship focuses on empirical analysis of the legal profession and legal education. His published work includes articles in the *North Carolina Law Review*, *Indiana Law Journal*, *Texas Law Review*, *Michigan Law Review*, and *Stanford Law Review*. He is also a frequent commentator, author, and lecturer on trends in the legal profession, including patterns of lawyer mobility, the relationship between profitability and associate satisfaction, the economic geography of large law firms, and attrition rates of female and minority attorneys. His work appears frequently in such national publications as *The American Lawyer*, *The Wall Street Journal*, *ABA Journal*, and the *National Law Journal*. In 2012 and 2013, *National Jurist* magazine named him the second-most influential person in legal education.

In addition to his teaching responsibilities, Henderson is a research associate with the Law School Survey of Student Engagement (LSSSE) and a principal in Lawyer Metrics, a consulting firm that uses evidence-based methods to assist firms in identifying, selecting, and developing world-class lawyers. He is also a regular contributor to the Empirical Legal Studies Blog (www.elsblog.org) and is an editor of the Legal Whiteboard blog.

MSL Course: Innovation Diffusion in the Legal Industry

Hudson Hollister

Hudson Hollister is the founder and Executive Director of the Data Transparency Coalition. The Data Transparency Coalition is a Washington, D.C.-based trade association that represents the technology industry advocating the publication of government information as standardized, open data. Prior to founding the Data Transparency Coalition, he served as counsel to the Committee on Oversight and Government Reform of the U.S. House of Representatives and as an attorney fellow in the Office of Interactive Disclosure at the Securities and Exchange Commission. Before his government service, he was a securities litigator in the Chicago office of Latham & Watkins LLP.

MSL Course: Open Data: Implications for Government, Law, and Society

Randall Iden

Randall Iden received his Ph.D. from Northwestern University in the Program in Rhetoric and Public Culture. Iden also holds an MSC from Northwestern and a JD from the University of Pennsylvania. He is a Lecturer in the School of Communication and teaches Foundations of Strategic Communication and the Communication Skills Practicum. In addition, he is the supervisor of capstone projects. Iden previously taught courses in Crisis Communication and Corporate Citizenship in the MSC. His research interests include rhetoric in public deliberation, strategic communication and argumentation.

MSL Course: Public Persuasion

Malavika Jayaram

Malavika is the inaugural Executive Director of the Digital Asia Hub. Prior to her relocation to Hong Kong, she spent three years as a Fellow at the Berkman Klein Center for Internet & Society at Harvard University, focused on privacy, identity, biometrics and data ethics, and eight years in London, with the global law firm Allen & Overy in the Communications, Media & Technology group and as Vice President and Technology Counsel at Citigroup. While a partner at Jayaram & Jayaram in India, she was one of 10 Indian lawyers selected for The International Who's Who of Internet e-Commerce & Data Protection Lawyers directory for 2012 and 2013. In August 2013, she was voted one of India's leading lawyers – one of only 8 women to be featured in the “40 under 45” survey conducted by Law Business Research.

A graduate of the National Law School of India, Malavika has an LL.M. from Northwestern University School of Law, Chicago. She taught India's first course on information technology and law in 1997, and is Adjunct Faculty at Northwestern as part of the Master of Science in Law program bridging STEM subjects and the law. She has been a Fellow with the Centre for Internet & Society, India, since 2009 where she helped start their privacy program. She was a Visiting Scholar at the Annenberg School for Communication, University of Pennsylvania, and has had fellowships at the University of Sydney and the Institute for Technology & Society, Rio de Janeiro. She is on the Advisory Board of the Electronic Privacy Information Center (EPIC).

MSL Course: Legal & Policy Challenges in Emerging Technologies

Jay Koehler

Jonathan “Jay” Koehler joined the Northwestern Law faculty in 2010. His areas of interest include behavioral decision theory, quantitative reasoning in the courtroom, forensic science, and behavioral finance. Prior to coming to Northwestern, he was a professor at Arizona State University (business and law schools), and a University Distinguished Teaching Professor at University of Texas at Austin (business). He was also a visiting scholar at Harvard (psychology) and Stanford (law). Professor Koehler holds a Ph.D. in Behavioral Sciences from the University of Chicago.

MSL Course: Quantitative Reasoning in the Law, Forensic Science

Anne Layne-Farrar

Dr. Anne Layne-Farrar is a Vice President in the Antitrust & Competition Economics Practice of Charles River Associates. She specializes in antitrust and intellectual property matters, especially where the two issues are combined. She advises clients on competition, intellectual property, regulation, and policy issues across a broad range of industries with a particular focus on high-tech and has worked with some of the largest information technology, communications, and pharmaceuticals companies in the world.

Dr. Layne-Farrar's expert work for industry leading clients has included analyzing reasonable licensing, including F/RAND; analyzing patent portfolios for licensing negotiations; assessing economic incentives and firm behavior within standard setting organizations; reviewing the competitive implications of licensing; calculating damages; conducting empirical cost-benefit research, including for payment instruments in the US, for legislative proposals covering outpatient surgery, credit and debit cards, labor unions, television ratings, software security, and e-commerce. She has given oral and written expert testimony in a variety of courts and has presented in industry conferences around the world. Additionally, she has coauthored a book, published articles in *Antitrust*, *Global Competition Review*, and *Regulation Magazine* and has numerous publications in academic journals, including *Antitrust Law Journal*, *International Journal of Industrial Organization*, and *Journal of Competition Law and Economics*.

MSL Course: Technology Standards: Strategic & Antitrust Considerations

Oona Manzari

Ms. Manzari is a patent attorney with over seventeen years of experience in the life science and biopharmaceutical industry. She is currently employed at Astellas as an Assistant General Counsel, IP and is responsible for developing and implementing global patent strategies for pipeline and marketed products. Ms. Manzari's experience includes drafting and prosecuting patent estates, negotiating in-license agreements and collaborations, developing life cycle management strategies, and assisting in the global defense of approved products. Ms. Manzari is a graduate of Rensselaer Polytechnic Institute and Albany Law School and is the recipient of the 2013 AbbVie Significant Achievement Award, the 2013 AbbVie Strategy Award and the 2010 Novartis President's Award for "Top Innovator".

MSL Course: Patent Law

Bruce Markell

Bruce A. Markell is a Professor of Bankruptcy Law and Practice at Northwestern Pritzker School of Law. He was previously on the faculty at Florida State University School of Law, and before that, he was a United States bankruptcy judge. Before taking the bench, Professor Markell practiced bankruptcy and business law in LA. After law school, he clerked for then-judge Anthony M. Kennedy on the Court of Appeals for the Ninth Circuit. He is the author of numerous articles on bankruptcy and commercial law, and a co-author of four law school casebooks. He contributes to COLLIER ON BANKRUPTCY, and is a member of COLLIER'S editorial advisory board. He is a conferee of the National Bankruptcy Conference, a fellow of the American College of Bankruptcy (where he is currently the Scholar in Residence), a member of the International Insolvency Institute, and a member of the American Law Institute. He is a founding member of the NITA-trained faculty of the Advanced Consumer Bankruptcy Practice Institute. He consults regularly with the International Monetary Fund on insolvency-related issues (having been part of the IMF's missions to Ireland, Bosnia and Greece), and is currently engaged in redrafting the Kosovo bankruptcy law.

MSL Course: Dealing with Debt: Law & Strategy When Businesses Fail

Sarit Markovich

Sarit Markovich is a Clinical Associate Professor in the Strategy Department of the Kellogg School of Management at Northwestern. She holds a bachelor's degree in computer science and economics, and a Ph.D. in economics from Tel Aviv University. Sarit did her Post-Doctoral at the Economics Department, at the University of Chicago. In 2001, she joined the Recanati School of Business Administration for 3 years, after which she moved to the Kellogg School of Management, Northwestern University. Her current research interests focus on strategic interactions in two-sided markets, patents and licensing, enterprise-wide systems, and strategic pricing in IT and FinTech markets.

MSL Course: Business Strategy & Frameworks

Chris Martin

Christopher Martin is a Clinical Assistant Professor of Law and the Assistant Dean for Academic Affairs: Curriculum at the Northwestern Pritzker School of Law. He joined Northwestern Law's Communication and Legal Reasoning Faculty in August 2011. After receiving his law degree from Chicago-Kent College of Law with a certificate in Environmental and Energy Law, he practiced extensively in both California and Illinois. His California practice concentrated on environmental litigation matters. In Illinois, he developed a general business practice including significant commercial litigation and transactional work.

MSL Course: Contract Law & Design

Daniel McGavock

Dan McGavock is Vice President and IP practice leader of Charles River Associates – a global business, financial and economics consulting firm. He has specialized in the valuation and strategic management of intellectual property for more than 28 years. Mr. McGavock has consulted on well over 400 IP related matters in a broad array of industries and has provided expert testimony on damages, valuation and licensing issues in over 70 IP litigation matters. Outside of litigation, he has performed IP valuations in a variety of contexts, including license and joint venture transactions, M&A transactions, bankruptcy/restructuring, transfer pricing and financial/tax reporting. Mr. McGavock is a registered CPA and a Certified Licensing Professional. He has been an active member of the Licensing Executives Society (LES) throughout his career, having served as Chairman of the LES Valuation and Taxation and Financial Markets Committees, Vice chairman of the International Audit Committee, and a founding member of the Biopharmaceutical Royalty Rates and Deal Terms Global Survey Committee. He has been named one of the world's leading IP strategists by *IAM Magazine*.

MSL Course: IP Valuation

Chris Miller

Chris Miller is a patent attorney, patent strategist and medicinal chemist who has held various positions on both the science and legal side in law firm and pharmaceutical company environments. Chris has a BS in chemistry from Northern Illinois University, a PhD in organic chemistry from the University of Pittsburgh and a JD (magna cum laude) from Temple University. As a chemist, Chris has led numerous drug discovery projects that collectively introduced a number of compounds into human clinical studies, including the marketed drugs Viviant (ex USA approved) and Duavee (US approved). On the legal side, Chris has worked as a law firm associate, in house patent counsel, patent/IP strategist, and chief patent counsel. He currently is the executive director of R&D innovation at Radius Health, a publicly traded biotech company based in Boston. His present duties include managing the intellectual property portfolio, directing the medicinal chemistry function and strategizing across the R&D organization. Chris has authored over peer-reviewed 40 publications, a book on chemical patent law and is a named inventor on over 40 issued US patents. He currently resides in Lake Forest with his family and commutes to Boston regularly for work.

MSL Course: Patent Law

Wendy Muchman

Wendy J. Muchman joined the law school faculty in 2014 as a Lecturer. Prior to that, she was an Adjunct Professor of Legal Ethics at Northwestern for ten years, and also an instructor of legal ethics at other Chicago-area law schools. Professor Muchman currently is the Chief of Litigation and Professional Education at the Illinois Attorney Registration and Disciplinary Commission of the Supreme Court of Illinois. She investigates and prosecutes lawyer disciplinary cases, including In re Rinella, 175 Ill.2d 504, 677 N.E.2d 909 (1997). Her job responsibilities also include supervision and training of all litigation attorneys and staff at the ARDC. She regularly lectures and presents workshops regarding professional responsibility and disciplinary law to various bar association groups, law firms, judges and law schools.

MSL Course: Ethics

Ellen Mulaney

Ellen Mulaney is a Senior Lecturer at Northwestern Pritzker School of Law; she joined the faculty in 2006. Before coming to Northwestern, she was Coordinator of a joint child welfare ethics initiative between the University of Chicago School of Social Service Administration and the Illinois Department of Children and Family Services. After law school, Ms. Mulaney practiced administrative, corporate and tax law at firms in Washington, D.C. and Chicago. She served for ten years as a member of the Illinois State Board of Ethics and currently serves on the Illinois Supreme Court Committee on Character and Fitness. She won a Dean's Teaching Award in 2008.

MSL Course: Business Torts

Karl Muth

Karl T. Muth studied law at the undergraduate level in the Netherlands prior to earning J.D. and M.B.A. degrees in the United States, the latter with a concentration in Economics from the University of Chicago; Muth then wrote his M.Phil. and Ph.D. degrees at the London School of Economics, his dissertation focusing on models of entrepreneurial decision-making, including a study of over 3,000 small firms – the most comprehensive study of its type at the time. He co-founded a startup focused on video-on-demand models of content provision, winning one of the first Google Grants ever awarded (2003) and raising multiple rounds of investor capital as CFO prior to transitioning the firm to successor management in 2009. His primary focus is on recognizing and cultivating innovation in firms (from operations to strategy to M&A). Currently, he advises executives at a mix of large (Fortune 500) and small (startups with <10 employees) firms; representative work includes leading a team tasked with acquiring and integrating a \$1.8B portfolio belonging to a failed bank, shaping the training/preparation of the potential next chief executive of a fifteen-billion-dollar holding company, and advising the CEO and Chief Sales Officer of a customer-facing startup from early stage funding through that startup's acquisition by Groupon. Muth designed advanced courses in Northwestern's Economics and Organizational Behavior curricula and has taught at Northwestern since 2012;

prior to Northwestern, Muth was an Executive-in-Residence at the University of Chicago Booth School of Business.

MSL Course: Cases in New Venture Strategies

Janice Nadler

Janice Nadler is the Stanford Clinton Research Professor of Law and has served as the Associate Dean for Faculty Affairs at Northwestern Pritzker. She has been a member of the Law School faculty since 2000. Her research focuses on criminal law; social norms and compliance with the law; and negotiation and dispute resolution. She holds a joint appointment as a Research Fellow with the American Bar Foundation. In addition to a JD, she holds a PhD in social psychology from the University of Illinois at Urbana-Champaign. She teaches criminal law, law and psychology, and negotiation.

MSL Course: Food Policy & Regulation

Leslie Oster

Leslie Oster is a Clinical Associate Professor of Law at Northwestern. Before coming to Northwestern, Leslie worked in a variety of administrative and academic positions in legal education: as the Dean of Students at Berkeley's law school, and also as Special Assistant to the Dean at the University of San Diego School of Law and Assistant Dean for Strategic Planning at UT-Austin. She has taught a variety of skills classes and classes on the courts, as an instructor at UC Hastings, Director of Legal Writing at UC Berkeley, Director of Lawyering Skills at the University of San Diego, and a Senior Lecturer at UT-Austin. Leslie worked as a city attorney and clerked in the California Court of Appeal; she received her law and undergraduate degrees from UC Berkeley. At Northwestern, Leslie has taught Medical Innovation and the Legal Innovation Lab, and is directing the Master of Science in Law.

MSL Course: Innovation Lab

Erin Paquette

Dr. Paquette is an Instructor in Pediatrics at Northwestern University Feinberg School of Medicine and Attending Physician in the Division of Critical Care Medicine at Lurie Children's Hospital of Chicago. She also serves on the Advocacy Board, Ethics Advisory Board, and the Biorepository Governance Committee at Lurie Children's Hospital and on the Joint Institutional Review Board for Lurie Children's Hospital/Northwestern University. Dr. Paquette completed her graduate training in medicine, law, and bioethics at the University of Pennsylvania, followed by a pediatrics residency at the University of Chicago and a pediatric critical care fellowship at Boston Children's Hospital/Harvard University. Dr. Paquette is a physician-lawyer-bioethicist with academic interests focused at the intersection of law, medicine, ethics, and public policy. Her previous work has included examining approaches to treatment refusals in pediatrics,

competency of pediatric residents in providing end-of-life care, confidentiality of end-of-life care, and informed consent in research and clinical settings. Dr. Paquette is additionally interested in the role of mediation to resolve bedside healthcare disputes and in the impact of access to primary care on critical illness. Her current research examines ethical and regulatory issues in oversight and consent practices for biorepository-based research and research ethics in the critical care setting.

MSL Course: Ethics & Law in STEM-Related Fields

Nancy Paridy

Nancy E. Paridy is the Senior Vice President & General Counsel & Government Affairs/Corporate Secretary at the Rehabilitation Institute of Chicago. As a member of RIC's executive management team, Ms. Paridy oversees and directs the Institute's broad range of legal services in a wide variety of areas. She also oversees the Institute's insurance needs, government and community affairs, and board functions. Prior to joining RIC, Ms. Paridy practiced law in the areas of litigation and corporate healthcare as a partner of the Chicago-based firm Rooks, Pitts and Poust (now known as Dykema Gossett), as well as at Ungaretti and Harris (now known as Nixon Peabody). Ms. Paridy received her law degree from the Illinois Institute of Technology Chicago, Kent College of Law, and earned her Master of Laws in health law at Loyola University. She received her undergraduate degree from Western Illinois University. She also studied at the St. Louis University School of Law and the University of London. Throughout her career, Ms. Paridy has been recognized for her outstanding leadership including being named "Top General Counsel" in 2011 by First Chair, as well as by *Ethisphere* magazine in 2012.

MSL Course: Integration of Science & Clinical Care

James Pfander

James Pfander is the Owen L. Coon Professor of Law at Northwestern Pritzker School of Law. His teaching and research focuses on federal jurisdiction and procedure. Much of Professor Pfander's recent work deals with the history and structure of Article III, the judicial article of the Constitution. Recent papers explore the origins of the anti-injunction act of 1793; the influence of the Scottish judicial system on the framing of the Supreme Court of the United States; and the role of non-contentious jurisdiction in a federal system otherwise largely devoted to the resolution of disputes between adverse parties. Pfander's books include *Civil Procedure: A Modern Approach*; *Federal Courts: Cases, Comments, and Questions*; *Principles of Federal Jurisdiction*; *One Supreme Court: Supremacy, Inferiority, and the Judicial Power of the United States*. A member of the American Law Institute, Professor Pfander currently serves as reporter/consultant to the Federal-State Jurisdiction Committee of the Judicial Conference of the United States. He has served as chair of both the federal courts and civil procedure sections of the Association of American Law Schools.

MSL Course: Legal & Regulatory Process

George Pike

George H. Pike is the Director of the Pritzker Legal Research Center and Senior Lecturer at Northwestern Pritzker School of Law. He teaches legal research, privacy and copyright courses, and is a frequent lecturer on issues of First Amendment, copyright, and Internet law for library professionals. He is also a regular columnist for Information Today, publishing a monthly column on legal issues confronting information producers and consumers. Previously, Professor Pike was Director of the Law Library at the University of Pittsburgh School of Law, Associate Law Librarian at Lewis & Clark Law School, Reference Librarian at the University of Idaho School of Law, and a practicing attorney in Idaho Falls. Professor Pike received his B.A. degree from the College of Idaho, his law degree from the University of Idaho, and his Masters in Library Science from the University of Washington. He is a member of the American and Idaho State Bar Associations, the American Association of Law Libraries, and the American Intellectual Property Lawyers Association.

MSL Course: Research in Law, Business & Technology

Susan Provenzano

Susan Provenzano is a Professor of Practice at Northwestern Pritzker School of Law. She teaches in the areas of appellate advocacy, employment law, and legal communication. She has served the Law School in many capacities, including as Interim Dean of Students and Director of Communication and Legal Reasoning. Professor Provenzano has chaired both the Law School's Communications Task Force and the faculty judicial clerkship committee. In recognition of her teaching, Professor Provenzano has received Dean's Teaching Awards and the SBA Faculty Appreciation Award.

MSL Course: Employment Law

Alex Ramanathan

Alex Egan Ramanathan is a partner at Bain & Company in the Chicago office and a leader in the firm's Industrial Goods & Services and Mergers & Acquisitions practice areas. During the course of her career at Bain, Alex has helped senior leaders across a variety of industries, including real estate, agriculture and machinery. She has particularly deep expertise in merger integration, advising companies on large- and mid-sized post-merger integrations and separations. Alex has led Bain's global recruiting team at Northwestern's Kellogg School of Business and currently leads Bain's Social Impact efforts in the Chicago office. Alex started her professional career as an investment banker at Lehman Brothers. She then worked for a start-up company in the customer loyalty industry and in marketing at American Express. Alex earned a JD-MBA from Northwestern University and a BA in Economics from Williams College.

MSL Course: Leadership Communication

Ram Ramanathan

Ram Ramanathan is the Founder and a Principal at Coacharya, a global coaching company focused on leadership development. As the resident mentor coach, Ram oversees and conducts all aspects of coaching and training services offered under the Coacharya banner. He is also responsible for creating the proprietary 3A-coaching model. Ram brings an accomplished career of 45 years to the helm of Coacharya. As an engineer turned business builder and CEO, his career has been across multiple industries from consumer goods to steel, oil and IT, overseeing multinational global operations. Ram transitioned from his formal corporate responsibilities to a serial entrepreneur and start-up coach to help build successful institutions. He continues to mentor many colleagues and subordinates in furthering their careers.

MSL Course: Leadership Communication

Stephen Reed

Steve Reed is a Clinical Professor of Law, the Assistant Director of the Entrepreneurship Law Center, and Co-Director of the JD-MBA Program at Northwestern University School of Law. In the clinical program of the Entrepreneurship Law Center, Reed works with students to represent start-ups, more mature companies and social entrepreneurs in a variety of transactional matters. In the classroom, Professor Reed teaches Business Associations, Advanced Corporate Law and Mergers & Acquisitions, and co-teaches Entrepreneurship Law. Reed also co-teaches Law and the Entrepreneur, a Massive Open Online Course offered by Northwestern University and Coursera that attracted over 35,000 students worldwide in its first session.

MSL Course: Business Formation & Structure

Daniel Rodriguez

Daniel B. Rodriguez is Dean and Harold Washington Professor at Northwestern Law. He is also the past president of the Association of American Law Schools and a Council member of the American Law Institute. Prior to his appointment at Northwestern Law, Rodriguez served as Minerva House Drysdale Regents Chair in Law at the University of Texas from 2007 to 2011. While at Texas, he was also a professor of government (by courtesy) and a Research Fellow at Rice University's Baker Institute for Public Policy. Before joining the Texas faculty, Rodriguez served as Dean and Warren Distinguished Professor of Law at the University of San Diego School of Law. He began his academic career at the University of California, Berkeley's Boalt Hall School of Law. In addition, he has been a visiting professor of law at Columbia University, University of Southern California, University of Illinois, and University of Virginia and also at the Free University of Amsterdam, The Netherlands. Rodriguez received his law degree from Harvard in 1987. His undergraduate degree is from the California State University of Long Beach, and he is a recipient of that school's distinguished alumnus award. After graduating from law school, he clerked for Judge Alex Kozinski of the United States Court of Appeals for the Ninth Circuit.

MSL Course: Legal & Regulatory Process

Paul Rodriguez

Paul Rodriguez is Vice President and Chief IP Counsel at RR Donnelley, a global company that helps organizations communicate more effectively by creating, managing, producing, distributing and processing content on behalf of our customers. Mr. Rodriguez is responsible for all of RR Donnelley's intellectual property matters, including strategic portfolio management, product and process clearance, licensing, litigation and enforcement, development agreements and due diligence. Prior to working for RR Donnelley, Paul served as Assistant General Counsel at Pactiv Corporation with responsibility for all intellectual property matters and as Intellectual Property Counsel at Videojet Technologies. He started his career in private practice and was a Partner at McAndrews, Held & Malloy, where his practice focused on patent litigation. Paul received his JD from the University of Chicago Law School and a BSE from Duke University (biomedical and electrical engineering).

MSL Course: IP Strategy & Management

Meredith Rountree

Meredith Martin Rountree is a Visiting Assistant Professor at Northwestern Pritzker School of Law, where she teaches a range of criminal law courses. Before earning a Ph.D. in Sociology, she co-directed the University of Texas Law School's Capital Punishment Clinic, and helped found its Capital Punishment Center. Dr. Rountree's scholarship, which has appeared in journals such as the *American Journal of Criminal Law*, the *Law and Society Review*, and the *Journal of Criminal Law and Criminology*, focuses on punishment, with particular attention to people with mental illness. Her legal experience consists primarily of defending clients in criminal cases. She has practiced in both private firm and public interest settings, representing clients facing a wide range of charges – from fraud to environmental crimes to homicide – eventually focusing her practice on capital cases.

MSL Course: Corporate Criminal Law

Neal Sales-Griffin

Neal Sales-Griffin co-founded The Starter League in 2011 with the goal of teaching the world to code. Based out of 1871, The Starter League offers intensive, boot camp courses in entrepreneurship, coding, design, and product development. Neal has recently been appointed CEO of CodeNow, a nonprofit organization that offers free programming and technology classes to underserved students. He is a coordinator for IGDA, the International Game Developers Association, and is a coach, judge, and mentor for the Network for Teaching Entrepreneurship.

Neal graduated from Northwestern University with a Bachelor of Science in Learning and Organizational Change (SESP) and a minor in Business Institutions. As a student, he interned at Smith Whiley & Company and worked as an analyst for the venture capital firms OCA Ventures and Sandbox Industries.

MSL Course: Innovation Lab

Sheva Sanders

Sheva Sanders practices Health Law at Stinson Leonard Street LLP and advises health care, managed care, medical device, pharmaceutical, life sciences and PBM clients on complex regulatory issues, including fraud and abuse, compliance, reimbursement and transactional matters. Sheva is a member of the University of Minnesota Advisory Board for the Joint Degree in Law, Science & Technology, and has been an adjunct professor at both William Mitchell College of Law and Hamline University School of Law. Sheva was named a 2003 AdvaMed Achiever for her role in drafting the AdvaMed Code of Ethics.

MSL Course: Health Care Law & Regulation: State; Health Care Law & Regulation: Federal

Max Schanzenbach

Max Schanzenbach is the Seigle Family Professor of Law. He joined the Northwestern faculty in 2003 as an Assistant Professor of Law. He was previously the Benjamin Mazur Professor of Law. In the Spring of 2008, he was the Bruce W. Nichols Visiting Professor of Law at Harvard Law School. He received his JD from Yale Law School and his PhD (economics) from Yale. Schanzenbach's research is primarily empirical and has ranged across such fields as trusts and estates, criminal sentencing, public sector employment, and tort reform's impact on healthcare markets. His work has appeared in law reviews, such as the Yale Law Journal and the University of Chicago Law Review, as well as journals, such as the Journal of Legal Studies, the Journal of Law and Economics, and the Journal of Law, Economics, & Organization. He has been co-editor in chief of the American Law and Economics Review since 2012.

MSL Course: Business Formation & Structure

David Schwartz

David Schwartz joined the Northwestern University School of Law as a Professor in June of 2015. His teaching and research focus on intellectual property and patent law, with a particular emphasis on empirical studies of patent litigation. Professor Schwartz previously was a professor and co-director of the Center for Empirical Studies of Intellectual Property Law at IIT / Chicago-Kent College of Law and an assistant professor at the John Marshall Law School. Prior to entering academia in 2006, Professor Schwartz practiced intellectual property law, focusing on patents and patent litigation, for over a decade. From 2000 to 2006, he was a partner at two intellectual property boutique firms in Chicago, where his practice included patent, copyright, trademark and trade secrets litigation; patent and trademark prosecution; and intellectual property-related transactions. He began his career in 1995 as an associate at Jenner & Block.

MSL Course: Patent Law, Innovation Lab

Christopher Singer

Chris concentrates his practice on securing patent rights in life science technologies, including biotechnology, chemistry, pharmaceuticals, and medical devices. His experience encompasses patent prosecution and global patent portfolio management, including due diligence, patent validity and infringement, freedom-to-operate, technology landscape, and patentability analyses. Among clients he serves are global pharmaceutical and biotechnology companies, national universities, international chemical companies, as well as start-up companies and individual inventors. Chris is involved in several professional organizations, including the Richard Linn American Inn of Court, the Intellectual Property Owners Association, and the American Bar Association. Notably, he currently serves as co-chair of the Biotechnology Committee for the Intellectual Property Law Association of Chicago (IPLAC). Chris has also served as a course instructor for Practising Law Institute (PLI) programs and boot camps relating to patent drafting, claim drafting, and amendment practice.

MSL Course: Patent Preparation and Prosecution Workshop

Steven Sklar

Steven Sklar is a lawyer at Leydig, Voit & Mayer, LTD., a law firm in Chicago that focuses on Intellectual Property Law. Sklar focuses his practice on intellectual property matters with emphasis on patent litigation and counseling in the pharmaceutical and biotechnology fields. Mr. Sklar has particular experience on issues arising under the Hatch-Waxman Act. He has expertise in developing patent strategies and advises clients on issues of patentability, infringement, validity and enforceability. He also engages in patent prosecution, principally in the pharmaceutical and chemical arts. Sklar earned his JD from Northwestern University School of Law and a B.S. in Chemical Engineering from Washington University.

MSL Course: Patent Life Cycle Management at the Intersection of Regulatory & Patent Law

D. Daniel Sokol

D. Daniel Sokol is Professor of Law at the University of Florida Levin College of Law and Senior Of Counsel at Wilson Sonsini Goodrich & Rosati. He was co-editor of the first three volumes of the Global Competition Law and Economics book series (Stanford University Press), and is co-editor of the Oxford Handbook of International Antitrust Economics Volumes 1 and 2 (Oxford University Press, 2014 forthcoming) and the Global Antitrust Compliance Handbook (Oxford University Press, 2014). Sokol is also a non-governmental advisor to the International Competition Network for several working groups and is the academic advisor to the U.S. Chamber of Commerce for antitrust matters. His recent course offerings include: Business Enterprise Survey, Global Corporate Compliance, Comparative Corporate Governance, Law and Entrepreneurship, Corporations, Business Organizations, International and Comparative Antitrust, Antitrust Mergers, Antitrust-IP and Antitrust Health Care. *The Global Competition Review*, the leading antitrust practitioner publication, named Sokol its antitrust academic of the year in 2014, the first non-Ph.D. economist so honored.

MSL Course: Global Business Regulation & Risk Assessment

James Speta

Jim Speta is the Class of 1940 Research Professor of Law, the Senior Associate Dean for Academic Affairs and International Initiatives, and the Director of the Executive LLM Programs. He has been a member of the faculty since 1999. His research interests include telecommunications and Internet policy, antitrust, administrative law, and market organization. He teaches in the Law School and in the Joint Program in Law and Business operated by the Law School and the Kellogg School. A 1991 graduate of the University of Michigan Law School, Professor Speta joined the Northwestern faculty following a one-year visit. He had previously clerked for Judge Harry T. Edwards on the United States Court of Appeals for the D.C. Circuit and practiced appellate, telecommunications, and antitrust law with the Chicago firm of Sidley & Austin.

MSL Course: Regulation: Tech & Telecom

Liisa Thomas

Liisa Thomas is a partner in Winston and Strawn's Chicago office; she is the chair of the firm's global privacy and data security practice. Ms. Thomas was born in Finland and frequently coordinates global efforts in the privacy area for her clients. She assists clients with a variety of legal issues, including identifying and investigating data breach incidents, simplifying privacy policies to better protect corporate clients, developing compliant text message and mobile marketing campaigns, navigating the complex legal world of online behavioral advertising, ensuring compliance in social media promotions as well as other projects. Ms. Thomas received a B.A. in History from Haverford College and a J.D. from the University of Chicago Law School.

MSL Course: Data Privacy & Security: Law & Regulation

Emerson Tiller

Emerson H. Tiller is the J. Landis Martin Professor of Law and Business at the Northwestern Pritzker School of Law. He joined the Northwestern law faculty in 2003, with a courtesy appointment at the Kellogg School of Management as Professor of Business Law. Prior to joining the Northwestern faculty, Professor Tiller was a professor at the University of Texas, Graduate School of Business, where he also directed the Center for Business, Technology and Law. His research has primarily focused on empirical and theoretical analyses of political forces in regulatory and judicial decision-making.

MSL Course: Contract Law & Design

Julie Watson

Julie Watson is special counsel at Marshall Gerstein & Borun, LLP, a Chicago-based intellectual property law firm. A licensing professional with over 25 years' experience structuring and negotiating complex deals, Julie concentrates her practice on intellectual property transactions with a particular emphasis in technology startups and university technology transfer. Julie's prior work includes managing nonprofit intellectual property licensing programs including the Wake Forest Institute for Regenerative Medicine and the American Medical Association. Julie received her law degree from Wake Forest University Law School and is admitted to practice law in Illinois, North Carolina and before the USPTO. She also holds a master's degree from Johns Hopkins University and is a Certified Licensing Professional.

MSL Course: Introduction to IP Licensing

K.M. Zouhary

Katie Marie Zouhary teaches Public Persuasion in the Master of Science in Law Program. She has lectured at law schools and professional schools on how to use improvisation techniques to improve persuasive presentations, negotiation skills, and interview skills.

K.M.—as she is known to colleagues and friends—is a senior associate at Schiff Hardin LLP. She focuses her practice on employment litigation and pre-litigation counseling. She has represented clients in proceedings in federal and state courts and administrative agencies on matters involving discrimination claims, harassment claims, whistleblower claims, and claims related to non-compete agreements. In addition, she counsels clients on personnel policies, separation agreements, and performance evaluations. She began her legal career at Proskauer Rose LLP, where she served as Co-Chair of Proskauer's Women's Alliance and on the Pro Bono Committee.

Before her legal career, K.M. served as Chief of Staff of the National Endowment for the Arts, worked on HAIRSPRAY the musical (and its West End transfer), worked as Director of Client Service for Schematic (now part of Possible Worldwide), and served as an analyst on Accenture's Global Marketing team.

K.M. graduated from the Second City (Chicago) Conservatory and completed courses at the People's Improv Theatre (New York) before performing Off-Broadway, including stints at St. Ann's Warehouse and Ars Nova. She currently serves as a board member for Northwestern University School of Law's Center for Practice Engagement and Innovation and Center on Wrongful Convictions Justice Council. She received her B.A., *cum laude*, from Yale and her J.D., *magna cum laude*, from Northwestern University's Pritzker School of Law where she graduated Order of the Coif.

MSL Course: Public Persuasion