

Daniel W. Linna Jr.

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Academic Experience

Northwestern Pritzker School of Law & McCormick School of Engineering

Director of Law and Technology Initiatives & Senior Lecturer, 2019 – present

Northwestern Pritzker School of Law, Chicago, Illinois

Visiting Professor of Law, 2018 – 2019

Courses taught:

- Artificial Intelligence and Legal Reasoning
 - Fall 2018, Fall 2019, Fall 2020 (scheduled)
- Assessing Artificial Intelligence and Computational Technologies (Master of Science in Law course)
 - Spring 2019, Spring 2020
- Assessing Emerging AI and Computational Technologies (San Francisco Immersion Program; Pritzker Law and Kellogg School of Management students)
 - Spring 2019
- Innovation Lab (JD, Master of Science in Law, computer science, and Master of Science in Artificial Intelligence students)
 - Spring 2019, Spring 2020, Spring 2021 (scheduled)
- Introduction to Law and Digital Technologies (Computer Science course)
 - Spring 2020
- Law of Artificial Intelligence and Robotics
 - Spring 2019, Spring 2021 (scheduled)
- Law and the Governance of Artificial Intelligence (Master of Science in Artificial Intelligence course)
 - Fall 2019, Fall 2020 (scheduled)

CodeX – The Stanford Center for Legal Informatics, Palo Alto, California

Affiliated Faculty, Nov. 2017 – present

Selected activities:

- Exponential Innovations, AI, and Law Bootcamp (co-creator, co-organizer, and co-instructor) (Stanford Business, Computer Science, and Law students)
 - January 10, 12, and 13, 2019; January 9, 11, and 12, 2020

Bucerius Law School, Hamburg, Germany

Visiting Professor of Law, July 2018 – present

Courses taught:

- Computational Law and Rules-Driven Automation course in Legal Technology and Operations Summer Program

IE Law School, Madrid, Spain

Adjunct Professor of Law, May 2019 – present

Courses taught:

- Assessing Artificial Intelligence for Legal-Services Delivery in LegalTech Master's Degree program
- Lawyers Management Program for Latin America (sessions on Innovation Frameworks, Toyota Way and Lean Thinking, Toyota Kata and Scientific Thinking, Measuring Innovation in Law Firms, and Demystifying Artificial Intelligence)

Institute for the Future of Law Practice, Chicago, Illinois
Co-founder, Curriculum Director, and Instructor, Nov. 2017 – present

University of Michigan Law School, Ann Arbor, Michigan
Adjunct Law Professor, 2013 – 2018

Courses taught:

- Legal Technology & Innovation: Legal-Service Delivery in the 21st Century
 - Winter 2018
- Negotiation
 - Fall 2013, Fall 2014, Winter 2016, Winter 2017, Fall 2017

Michigan State University College of Law, East Lansing, Michigan
Professor of Law in Residence, Sept. 2014 – June 2018

Courses taught:

- Quantitative Analysis for Lawyers
 - Spring 2017, Fall 2017
- Litigation {Data, Theory, Process, & Practice}
 - Spring 2014, Spring 2015, Spring 2016, Fall 2016, Spring 2018
- Information Privacy & Security Law (co-taught)
 - Fall 2015
- Entrepreneurial Lawyering (co-taught)
 - Spring 2016
- Lawyer Ethics and Regulation in a Technology-Driven World
 - Spring 2017 (two sections), Spring 2018 (two sections)

Michigan State University College of Law, East Lansing, Michigan
Founder and Director of LegalRnD – The Center for Legal Services Innovation, Feb. 2015 – June 2018

Michigan State University College of Law, East Lansing, Michigan
Assistant Dean for Career Development, Aug. 2014 – May 2016

Education

University of Michigan Law School, Ann Arbor, Michigan
JD, *magna cum laude*, Order of the Coif, 2004

Michigan State University, East Lansing, Michigan
MA, Public Policy and Administration, 2001

Michigan State University, East Lansing, Michigan
BA, Political Science, 1997

University of Michigan, Ann Arbor, Michigan
BA, Communication, 1995

Judicial Clerkship

Judge James L. Ryan, U.S. Court of Appeals for the Sixth Circuit, Detroit, Michigan
Law Clerk, 2004 – 2005

Legal Practice Experience

Honigman Miller Schwartz and Cohn LLP, Detroit, Michigan
Partner, Litigation, Sept. 2005 – July 2014 (elected equity partner in December 2013)

Other Professional Experience

Legal Talk Network, Oct. 2018 – present
Host – Law Technology Now Podcast

Information Technology & Business Consultant, 2000 – 2001, Jackson, Michigan

Trinity Holding, Inc., Miller Truck & Storage Co., F.P. Miller Co., Jackson, Michigan
Information Technology Manager, 1997 – 2000

Selected Publications

Evaluating Legal Services: The Need for a Quality Movement and Standard Measures of Quality and Value in RESEARCH HANDBOOK ON BIG DATA LAW (Roland Vogl, ed. Forthcoming 2020)
(working draft at: <https://www.legaltechlever.com/wp-content/uploads/sites/151/2020/03/Linna-Evaluating-Legal-Services-Quality-Value-2020-03-12.pdf>).

Large Law Firm Technology Survey: Law Firm Leader Perceptions of the Value of Technology, Thomson Reuters Legal Executive Institute (Jan. 2020) (with David Curle),
<https://www.legalexecutiveinstitute.com/white-paper-law-firm-technology/>.

Law Firm Innovation Catalog v.1.03, Legal Services Innovation Index (Jan. 27, 2020),
<https://www.legaltechinnovation.com/innovation-catalog/>.

Law School Innovation Index v.1.01, Legal Services Innovation Index (Jan. 27, 2020), <https://www.legaltechinnovation.com/law-school-index/>.

The Future of Law and Computational Technologies: Two Sides of the Same Coin, MIT Computational Law Report, Release 1.0 (Dec. 6, 2019), <https://law.mit.edu/pub/thefutureoflawandcomputationaltechnologies>.

Law Firm Innovation Catalog v.1.02, Legal Services Innovation Index (Jan. 28, 2019), <https://www.legaltechinnovation.com/innovation-catalog/>.

Measuring Innovation to Drive Change and Improve Legal-Services Delivery and Access for Everyone, in *LEGAL TECH: THE DIGITIZATION OF THE LEGAL MARKET* (Markus Hartung, Michael Manuel Bues, & Gernot Halbleib eds., 2018).

Law Firm Innovation Catalog v.1.01, Legal Services Innovation Index (Dec. 13, 2017), <https://www.legaltechinnovation.com/innovation-catalog/>.

Law School Innovation Index, Legal Services Innovation Index (Nov. 2, 2017), <https://www.legaltechinnovation.com/law-school-index/>.

Law Firm Innovation Index, Legal Services Innovation Index (Aug. 22, 2017), <https://www.legaltechinnovation.com/law-firm-index/>.

Law Firm Innovation Catalog, Legal Services Innovation Index (Aug. 22, 2017), <https://www.legaltechinnovation.com/innovation-catalog/>.

Leveraging Technology to Improve Legal Services: A Framework for Lawyers, Michigan Bar Journal, Volume 96, Number 6 (June 2017).

What we Know and Need to Know about Legal Startups, 67 S.C. L. REV. 389 (2016). Available at: <http://ssrn.com/abstract=2830628>.

Equitable Remedies, in *MICHIGAN CONTRACT LAW* (John R. Trentacosta, ed., ICLE 2d ed. 2013) (with Judy B. Calton).

What Business Lawyers Need to Know about Bankruptcy Court Authority after Stern v Marshall, Michigan Business Law Journal, Volume 33, Issue 1 (Spring 2013) (with Judy B. Calton).

Requirements Contracts for the Sale of Goods, Practice Note, Practical Law Company (2012) (with Judy B. Calton).

Bankruptcy Basics: What Commercial Litigators Need to Know, Practice Note, Practical Law Company (2012) (with Judy B. Calton).

What Commercial Litigators Should Know About Bankruptcy, Michigan Lawyers Weekly (Aug. 20, 2012) (with Judy B. Calton).

Common-Interest or Joint-Defense Agreements: Legal Requirements, Potential Pitfalls, and Best Practices, Michigan Business Law Journal, Volume 32, Issue 1 (Spring 2012) (with Jessica M. Warren).

The Availability of Injunctive Relief in Commercial Disputes: Clarifying Michigan's Preliminary-Injunction Standard, Michigan Bar Journal, Volume 91, Number 2 (Feb. 1, 2012) (with Daniel N. Adams).

Courts' Treatment of Executory Contracts When Both Parties Are Debtors, American Bankruptcy Institute Journal, Vol. XXVIII, No. 9 (Nov. 2009) (with Melanie A. Van Antwerp).

Contract Rejection Damages May Not Be Eligible for Setoff After All, Says Court, American Bankruptcy Institute Journal, Vol. XXV, No. 7 (Sept. 2006).

Citations in Reported Judicial Opinions

In re Communication Dynamics, Inc., 382 B.R. 219, 230-32 (Bankr. D. Del. 2008) (Walrath, J.) (citing *Contract Rejection Damages May Not Be Eligible for Setoff After All, Says Court*, American Bankruptcy Institute Journal, Vol. XXV, No. 7 (Sept. 2006))

Select Presentations

AI Risk v. Reward, Thomson Reuters Augment (AI) Conference, webinar, June 4, 2020 (panelist) (forthcoming)

The Future of Law and Computational Technologies, Exponential Innovation class, Carnegie Mellon University Silicon Valley, remote talk, May 4, 2020

Preparing for Remote Work and Success in Big Law, Northwestern Pritzker School of Law, Chicago, Illinois, remote talk, Apr. 17, 2020 (panelist)

Legal Innovation and Technology: The Evolving Legal Landscape, Northwestern Pritzker School of Law Alumni program, Chicago, Illinois, webinar, Apr. 9, 2020

Law and Technology, Innovation, and Entrepreneurship, Northwestern Pritzker School of Law Admitted Students program, Chicago, Illinois, remote talk, Apr. 8, 2020 (panelist)

Introduction to Artificial Intelligence and Bias, University of Pennsylvania Carey Law School Asian Law Review Symposium: AI and Companionship: Prospects and Challenges to Harness the Power behind Algorithms to Tackle Social Issues, Philadelphia, Pennsylvania, Feb. 28, 2020

Artificial Intelligence and Law, Northwestern Pritzker School of Law LLM Lunch Lectures, Feb. 25, 2020

The Future of Law and Computational Technologies, Northwestern Pritzker School of Law
Journal of International Law and Business Symposium: AI, the New Law Firm Attorney:
Artificial Intelligence Entering the Legal Profession, Chicago, Illinois, Feb. 11, 2020

Experiential Learning & Training, Inspire Legal conference, New York, New York, Feb. 7, 2020
(panelist)

Forty Years of Data: What the Data of the Industry Says About Its Future, LegalWeek, Legal
Business Strategy conference, New York, New York, workshop, Feb. 4, 2020 (panelist)

The Future of Law and Computational Technologies, Instituto Tecnológico Autónomo de
México, Mexico City, Mexico, Jan. 30, 2020 (keynote)

Demystifying and Assessing Artificial Intelligence for Legal-Services Delivery, IE Law School,
webinar, Jan. 28, 2020

State of LegalTech, Reed Smith General Counsel Forum, New York, New York, Jan. 23, 2020

Assessing Artificial Intelligence, Exponential Innovations, AI, and Law Bootcamp, CodeX – The
Stanford Center for Legal Informatics, Palo Alto, California, Jan. 11, 2020

AI and Law: Creating our Better Future, AI for Social Good conference, Midwest AI and
Robotics Center for Humans, Chicago, Illinois, Dec. 11, 2019 (keynote)

AI in Law, AI in the Enterprise (Legal-Services Version) training seminar, Northwestern Law
School, Dec. 6, 2019

Understanding Our Future with Robots, Center for Robotics and Biosystems launch, Evanston,
Illinois, Dec. 3, 2019 (panelist)

Artificial Intelligence and Law: Creating our Augmented, Automated, Audacious Future, NICO
Data Science Nights, Northwestern, Evanston, Illinois, Nov. 21, 2019 (keynote)

Law School Today: Preparing Tomorrow's Lawyers?, IACCM Academic Symposium on
Contract and Commercial Management, Stanford University, Palo Alto, California, Nov. 8, 2019

Technology, Innovation, and the Future of Legal Services, Chicago Bar Foundation, Chicago,
Illinois, Nov. 6, 2019

Artificial Intelligence Law Practice, and Legal Systems, American Academy of Appellate
Lawyers annual conference, Chicago, Illinois, Oct. 26 (keynote)

LegalTech Innovation in the United States, First International Congress of Law and New
Technologies, Universidad Autonoma de Nuevo Leon, Monterrey, Mexico, Oct. 24, 2019

The Future of Law and Computational Technologies, Monterrey Mexico Legal Hackers, Monterrey, Mexico, Oct. 23, 2019

Why Lawyers SHOULD Be Luddites, RelativityFest, Chicago, Illinois, Oct. 22, 2019 (panelist)
The Future of Law and Computational Technologies, Artificial Intelligence Frameworks class, Northwestern Master of Science in Artificial Intelligence, Evanston, Illinois, Oct. 8, 2019

The Evolving Legal Landscape, Northwestern Pritzker School of Law Step Forward program, Chicago, Illinois, Sept. 27, 2019

Technology, Innovation, and the Future of Legal Services, Northwestern Law School Prof Talk, Aug. 29, 2019

Driving Innovation in Law Firms: What we Know and Where to Go, Forum of Law Firm Global 100 CIOs, International Legal Technology Association ILTACON, Aug. 19, 2019 (keynote)

Measuring Legal-Services Innovation: The Legal Services Innovation Index, Northwestern Law and Technology Initiative monthly event, Sept. 5, 2019

Leadership by Design: Innovation, Collaboration, and the Extraordinary Bar, plenary workshop for National Conference of Bar Presidents annual meeting, Aug. 10, 2019 (keynote)

The Role of Analytics in Law Practice, National Organization of Bar Counsel annual meeting, San Francisco, California, Aug. 7, 2019 (keynote)

From Art to Science: Improving Legal-Services Delivery, Nigeria Legal Hackers, July 27, 2019 (remote presentation)

Evaluating Artificial Intelligence for Legal Services: Today and the Future, Bielefeld University of Applied Sciences, Bielefeld, Germany, July 12, 2019

Fostering Collaboration for Technology and Access to Justice, Access to Justice and Technology Summit, DLA Piper, London, England, June 17, 2019

Innovation in Legal Education, The Law Society, London, England, June 12, 2019

AI in Law, Chicago Bar Association CBA Cyber Law & Data Privacy Committee, Chicago, Illinois, June 4, 2019

A Different Lens: The Legal Services and Law School Innovation Indices, National Conference of Bar Examiners Annual Bar Admissions Conference, San Francisco, California, May 3, 2019

The Future of Law and Technology, Exponential Innovation class, Carnegie Mellon University Silicon Valley, Moffett Field, California, Apr. 29, 2019

Demystifying Artificial Intelligence and Data Science, Chicago Bar Association Financial and Emerging Technologies Committee, Chicago, Illinois, Apr. 24, 2019 (panelist)

The Future of Law and Technology, Northwestern Computer Science talk, Evanston, Illinois, Apr. 22, 2019

Measuring Legal-Services Innovation: The Legal Services Innovation Index, Stanford CodeX-Thomson Reuters Summit, Palo Alto, California, Apr. 5, 2019

Creating the Law Firm of the Future, Mayer Brown Global Technology Associate Committee Symposium, Chicago, Illinois, Apr. 3, 2019

From Art to Science: Improving Legal-Services Delivery, IE Law School Lawyers' Management Program for Latin America, Miami, Florida, Apr. 1, 2019

Introduction to Artificial Intelligence, Northwestern Alumni Bay Area Entrepreneurship Lecture Series, San Francisco, California, Mar. 7, 2019

Tech Competencies: Past, Present, and Future, ABA TechShow, Chicago, Illinois, Feb. 28, 2019

Evaluating Legal Technology, Inspire Legal conference, New York, New York, Feb. 1, 2019

Developing a Playbook to Evaluate Artificial Intelligence, LegalWeek Law Firm Chief Information & Technology Officers Forum, New York, New York, workshop, Jan. 29, 2019

Leveraging Innovation & Technology to Boost Practice Performance & Demystifying and Assessing Artificial Intelligence, Ballard Spahr retreat, Miami, Florida, Jan. 26, 2019

Assessing Artificial Intelligence, Exponential Innovations, AI, and Law Bootcamp, CodeX – The Stanford Center for Legal Informatics, Palo Alto, California, Jan. 12, 2019

Artificial Intelligence: Accountability, Responsibility, and Liability, Artificial Intelligence Frameworks class, Northwestern Master of Science in Artificial Intelligence, Evanston, Illinois, Nov. 29, 2018

Using Design Principles to Further Firm Directions, Canadian Bar Association Law Firm Leadership Conference, Toronto, ON, Nov. 8, 2018

Measuring Legal Innovation & Technology Adoption: The Legal Services Innovation Index, Canadian Bar Association Law Firm Leadership Conference, Toronto, ON, Nov. 8, 2018

Measuring and Teaching Legal Innovation, ABA Center for Professional Responsibility Fall Leadership Conference, Futures Plenary, Chicago, IL, Oct. 19, 2018

Data Analytics: Consuming and Utilizing Your Data, Legal Week Strategic Technology Forum USA, Laguna Beach, California, Oct. 11, 2018 (panelist)

Law School Innovation and The Future of Law Practice, RelativityFest, Chicago, IL, Oct. 2, 2018 (panelist)

Preparing Lawyers for Twenty-First Century Practice, Institute for the Future of Law Practice Wave One Launch, Chicago, IL, Sept. 12, 2018

Measuring Legal Innovation & Technology Adoption: The Legal Services Innovation Index, North America Procurement Conference, Buying Legal Council, Sept. 6, 2018 (keynote)

Frameworks for Innovation: Lean Thinking and the Improvement Kata, ABA Innovation Center New Fellows Boot Camp, Chicago, Illinois, Aug. 27, 2018

Crossing Intersections - Dramatic Shifts in Legal Services, ILTACON 2018 keynote, National Harbor, Maryland, Aug. 21, 2018 (keynote panelist)

Preparing Chief Information Officers for the Law Firm of the Future, ILTACON 2018, National Harbor, Maryland, Aug. 21, 2018

From Art to Science: Improving Legal-Services Delivery, Future of Law, North Carolina Bar Association 2018 Conference, Wilmington, North Carolina, June 23, 2018

Demystifying and Assessing Artificial Intelligence for Legal-Services Delivery, LawAhead Hub, IE Law School, Madrid Spain, June 12, 2018 (presenter and discussion leader)

Evaluating Artificial Intelligence, Madrid Legal Hackers, Madrid, Spain, June 11, 2018

Measuring Innovation to Improve Legal Services Delivery, Madrid Legal Hackers, Madrid, Spain, June 11, 2018

Measuring Legal Innovation and Exercising the Discipline to Innovate, Innovation Farm Launch, IE Law School, Madrid, Spain, June 11, 2018

The Rise of A.I.: How Technology is Transforming the Legal Profession, 18th Annual Corporate Counsel SuperConference, Chicago, Illinois, May 23, 2018 (co-presenter)

Measuring Innovation to Improve Legal-Services Delivery, The Future Is Now: Legal Services 2.018, Illinois Supreme Court Commission on Professionalism, Chicago, Illinois, May 2, 2018

Legal-Services Quality, Innovation, & Technology: Setting an Empirical Research Agenda, LegalRnD Lawyer Quality Conference, Michigan State University College of Law, East Lansing, Michigan, Apr. 20, 2018

Artificial Intelligence in Practice: What's Here and What's Coming, ABA Spring Meeting, Orlando, Florida, Apr. 14, 2018 (panelist)

Measuring Legal Innovation & Technology Adoption: The Legal-Services Innovation Index, CodeX FutureLaw Conference 2018, Stanford Center for Legal Informatics, Stanford Law School, Palo Alto, California, Apr. 5, 2018

What Makes a Law Firm Innovative, Womble International Innovation Week, Womble Bond Dickinson, Raleigh, North Carolina, Mar. 22, 2018

Measuring Law School Legal-Services Delivery Innovation, Osgoode Legal Innovation Conference, Toronto, Canada, Mar. 9, 2018

LegalRnD Building a Better Lawyer: Design Thinking Training and Study, Michigan State University College of Law, East Lansing, Michigan, Feb. 18, 2018 (co-leader)

Legal-Services Innovation Index, Legal Week NY 2018, New York, New York, Feb. 1, 2018

Driving Digital Transformation and Innovation To Help Improve Collaboration and Productivity, LegalWeek Law Firm Chief Information & Technology Officers Forum, New York, New York, workshop, Jan. 31, 2018 (co-leader)

Design Thinking for Law Professors, Arc of Career Program, Association of American Law Schools, San Diego, California, workshop, Jan. 4, 2018 (co-leader)

Legal-Services Innovation Index, Stanford CodeX Meeting, Stanford Center for Legal Informatics, Stanford Law School, Palo Alto, California, Dec. 14, 2017

Measuring Legal-Service Delivery Innovation & Technology Adoption, University of Michigan MIDAS 2017 Data Science Research Forum, Ann Arbor, Michigan, poster presentation, Dec. 1, 2017

Building a Culture of Customer-Focused Innovation: Getting Started & Case Studies, ALM Strategic Technology Forum, San Diego, California, Oct. 11, 2017 (co-presenter)

Legal Technology and Innovation: A Framework and Skills for Success, ABA Career Advice Series, webinar, Oct. 13, 2017

Legal-Services Innovation Index, Summit on Legal Innovation and Disruption (SOLID), New York, New York, Sept. 15, 2017 (keynote)

The Final Frontier: Advancing Educational Reform around Legal Technology, Thomson Reuters 2017 Emerging Legal Technology Forum, Toronto, Canada, Sept. 21, 2017 (panelist)

Lean Thinking & Process Mapping to Transform Legal Services, ABA Innovation Center New Fellows Boot Camp, Chicago, Illinois, Sept. 1, 2017 (co-presenter)

Data Analytics and Artificial Intelligence for Legal Services, ABA Business Law Section, webinar, Aug. 24, 2017 (co-presenter)

Legal-Services Innovation and Technology, NetApp Legal Department, Sunnyvale, California, June 22, 2017

21st Century Legal-Service Delivery: RnD & Innovation in Law School, Corporate Legal Operations Consortium meeting at Facebook, Menlo Park, California, June 21, 2017

Smart Process Design: Continuous Improvement to Leverage the Right Technology, Corporate Legal Operations Consortium Annual Institute, Las Vegas, Nevada, May 11, 2017 (co-presenter)

Data-Driven Risk Assessment for Litigators and Transactional Lawyers, ABA Business Law Section Spring Meeting 2017, New Orleans, Louisiana, Apr. 8, 2017 (panelist)

Artificial Intelligence, Small Data, and Data-Driven Decisions – The Industry Reloaded: 4.0 Skills for the 4.0 Future, Canadian Corporate Counsel Association Agents of Change Conference, Toronto, Canada, Apr. 4, 2017

The New Inside and Outside Counsel Ecosystem: Sharing Our Technology “Toys” and Playing Nicely Together, LegalWeek Law Firm Chief Information & Technology Officers Forum, New York, New York, Feb. 1, 2017 (panelist)

Contracts for the Supply of Goods, Business Boot Camp, Business Law Section of the State Bar of Michigan, Plymouth, Michigan, Jan. 31, 2017 (co-presenter)

The Future of Legal Services & Courts, talk to Michigan Supreme Court staff, State Court Administrative Office, and analysts, Michigan Hall of Justice, Lansing, Michigan, Jan. 20, 2017

Innovation in Law Firms, Conference of National Association of Entrepreneurs of Colombia, Legal Services, Bogota, Colombia, Dec. 5, 2016

Better Preparing Lawyers for the Practice of Law, Interview, Legal Toolkit podcast, Legal Talk Network, released Nov. 17, 2016 (panelist)

Quantitative Lawyering: Metrics and Machine Learning for Legal Services, Legal Technology class, University of Calgary Faculty of Law, Calgary, Canada, Nov. 7, 2016

Contracts for the Supply of Goods, Business Boot Camp, Business Law Section of the State Bar of Michigan, Grand Rapids, Michigan, Nov. 4, 2016 (co-presenter)

Improving Legal-Service Delivery with Lean Thinking, Michigan Lean Consortium, Lean Law Journey at Orland Group, Troy, Michigan, Oct. 14, 2016

Legal Innovation, Data, and Technology: Opportunities for Legal Departments & Multidisciplinary Teams, Spark Talk, Brand Protection Summit, Center for Anti-Counterfeiting and Product Protection at Michigan State University, Lansing, Michigan, Oct. 5, 2016

Theres a (M)app for that! Introduction to Understanding Process in Law Departments, MSU Law LegalRnD workshop for Association of Corporate Counsel West Michigan, Grand Rapids, Michigan, Sept. 30, 2016 (co-presenter)

Dean's Roundtable Part 2: Teaching Technology in the Academy, U.C. Hastings College of Law, San Francisco, California, Aug. 4, 2016 (presenter and panelist)

Disruption in the Legal Industry: What's Arrived, and What's Coming, American Association of Law Libraries Annual Meeting, Chicago, Illinois, July 18, 2016 (panelist)

Innovation in Legal Services, Legal Hackers Congress, Brooklyn, New York, workshop, July 16, 2016 (co-presenter)

Legal Innovation and Technology at MSU Law: An Introduction to LegalRnD, Association of Corporate Counsel, Grand Rapids, Michigan, June 23, 2016

Reinventing Law: Why the Future Is Now for Probate and Estate Planning Lawyers, Institute of Continuing Legal Education Probate & Estate Planning Institute, 56th Annual, Plymouth, Michigan, June 17, 2016

Technology and 21st Century Practice, State Bar of Michigan Young Lawyers Division Annual Summit, Novi, Michigan, June 4, 2016

Innovations in Organizational Management, State Bar of Michigan Pro Bono Summit, Lansing, Michigan, May 24, 2016

Legal Innovation and Technology Communities: Collaboration and Cross-Pollination in Today's Legal Industry, CodeX FutureLaw Conference 2016, Stanford Center for Legal Informatics, Stanford Law School, Palo Alto, California, May 20, 2016 (panelist)

Reinventing Law: Why the Future Is Now for Probate and Estate Planning Lawyers, Institute of Continuing Legal Education Probate & Estate Planning Institute, 56th Annual, Traverse City, Michigan, May 13, 2016

Innovation in Law Firms, Conference on Innovation in Law, Sergio Arboleda University Law School, Bogota, Columbia, May 5, 2016 (keynote speaker on law firms)

Dean's Roundtable: Teaching Technology in the Academy, 2016 ABA Tech Show, Chicago-Kent College of Law, Chicago, Illinois, Mar. 16, 2016 (presenter and panelist)

LegalRnD—Innovation to Increase Access to Legal Services, Legal Information Technology class guest lecture, Osgoode Hall Law School of York University, Toronto, Canada, Mar. 7, 2016

Serve Your Clients Better with Technology and Innovation, The Gen Why Lawyer podcast, released Feb. 22, 2016

21st Century Practice Task Force Town Hall, State Bar of Michigan, Michigan Supreme Court Hall of Justice, Lansing, Michigan, Jan. 29, 2016 (panelist)

Starting a 21st Century Law Firm, State Bar of Michigan Practice Boot Camp, Michigan State University College of Law, East Lansing, Michigan, Jan. 15, 2016 (one of two keynote speakers)

Starting a 21st Century Law Firm, State Bar of Michigan Practice Boot Camp, University of Detroit Mercy Law School, Detroit, Michigan Nov. 18, 2015 (one of two keynote speakers)

LegalRnD–Innovation to Increase Access to Legal Services, Michigan State Law Review *Legal Quanta* symposium, Michigan State University College of Law, East Lansing, Michigan, Oct. 29, 2015

Making Legal Analytics Actionable, Association of Corporate Counsel Annual Meeting, Boston, Massachusetts, Oct. 20, 2015 (panelist)

Improving Access to Legal Services through Education, RnD, and Innovation, State Bar of Michigan, Lansing, Michigan, Aug. 20, 2015

LegalRnD – Innovation to Increase Access to Legal Services, Legal Innovator’s Roundtable, Legal Innovation Zone, Ryerson University, Toronto, Canada, Aug. 12, 2015

LexHacks: How Legal Hackathons Can Help Advance the Legal Industry, Detroit Legal Innovation and Technology Meetup, Detroit, Michigan, June 3, 2015 (co-presenter)

Starting a 21st Century Law Firm, practice boot camp, State Bar of Michigan, Lansing, Michigan, May 21, 2015 (one of two keynote speakers)

21st Century Legal-Service Delivery, Los Angeles Legal Innovation & Legal Hacking Meetup, Los Angeles, California, May 5, 2015

We Can Do Better: Educators & Innovators Working to Improve the Legal Profession, Legal Hackers Congress, Chicago, Illinois, Apr. 25, 2015

Starting a 21st Century Law Firm, practice boot camp, State Bar of Michigan, Lansing, Michigan, Feb. 23, 2015 (one of two keynote speakers)

Public Access to the Courts/Access to Justice, Summit on the Future of Legal Services, State Bar of Michigan, Lansing, Michigan, Nov. 10, 2014 (co-presenter and co-moderator)

e-Discovery in Practice, e-Discovery class, Michigan State University College of Law, East Lansing, Michigan, Fall 2014 (panelist)

Applying Lean Thinking to Legal Services, Detroit Legal Innovation and Technology Meetup, Detroit, Michigan, July 15, 2014 (co-presenter)

The Evolution of Legal Practice, Summer Legal Institute, Just the Beginning Foundation, Detroit, Michigan, June 25, 2014

Winning the "Battle of the Forms" Under Section 2-207 of the UCC, Institute of Continuing Legal Education 26th Annual Business Law Institute, Grand Rapids, Michigan, June 6, 2014

Supply Contracts: Beyond the Basics, Practical Law Company, webinar, May 21, 2014 (co-presenter)

Law Practice: From Art to Science, Detroit Legal Innovation and Technology MeetUp, Detroit, Michigan, Apr. 15, 2014

The Evolving Practice of Law: Insourced, Outsourced, & Online, Association of Professional Responsibility Lawyers Mid-Year Meeting, Las Vegas, Nevada, Mar. 28, 2014 (panelist)

Law Practice: From Art to Science, ReInvent Law, Great Hall, Cooper Union, New York, New York, Feb. 7, 2014

Contracts for the Supply of Goods, Business Boot Camp by Business Law Section of the State Bar of Michigan, Plymouth, Michigan, Jan. 24, 2014 (co-presenter)

What Commercial Litigators and their Clients Need to Know about Bankruptcy, Practical Law Company, webinar, Dec. 5, 2013 (co-presenter)

Contracts for the Supply of Goods, Business Boot Camp by Business Law Section of the State Bar of Michigan, Grand Rapids, Michigan, Nov. 5, 2013 (co-presenter)

e-Discovery in Practice, e-Discovery class, Michigan State University College of Law, East Lansing, Michigan, Fall 2013 (panelist)

Websites and Mobile Applications: Privacy Law and Best Practices, Honigman's Keeping Your Business Ahead of the Digital Media Curve: Reducing Legal Risk in Today's Social, Mobile and Emerging Media, Detroit, Michigan, Apr. 11, 2013

Common-Interest and Joint-Defense Agreements: Benefits, Pitfalls, and Best Practices, Michigan Defense Trial Counsel Winter 2012 Meeting, Novi, Michigan, Nov. 2, 2012 (co-presenter)

What Commercial Litigators Need to Know about Bankruptcy, Commercial Litigation Committee of the Business Law Section of the State Bar of Michigan, webinar, May 22, 2012 (co-presenter)

e-Discovery in Practice, e-Discovery class, Michigan State University College of Law, East Lansing, Michigan, Fall 2012 (panelist)

Basics of Bankruptcy and Chapter 11, Legal Environment of Business class, lecture, University of Detroit Mercy College of Business Administration, Detroit, Michigan, Apr. 10, 2012

Using Decision Trees to Manage Litigation, Counsel Clients, and Improve Outcomes, Quantitative Analysis for Lawyers class, lecture, Michigan State University College of Law, East Lansing, Michigan, Mar. 26, 2012

Common-Interest and Joint-Defense Agreements: Benefits, Pitfalls, and Best Practices, Commercial Litigation Committee of the Business Law Section of the State Bar of Michigan, webinar, May 31, 2011 (co-presenter and moderator)

Bar Admissions

Michigan, 2005

Court Admissions

U.S. Court of Appeals for the Sixth Circuit
U.S. District Court for the District of Colorado
U.S. District Court for the Northern District of Illinois
U.S. District Court for the Eastern District of Michigan
U.S. District Court for the Western District of Michigan
U.S. Bankruptcy Court for the Eastern District of Michigan
U.S. Bankruptcy Court for the Western District of Michigan
U.S. Bankruptcy Court for the Southern District of New York

Certifications

Lean Bronze Knowledge Certification, The Lean Certification Alliance (American Society for Quality (ASQ), Association for Manufacturing Excellence (AME), Shingo Institute, and Society of Manufacturing Engineers (SME)), May 2015

Lean Bronze Certification (project portfolio under development)

Community Service

Hostel Detroit

- Board Member, 2012 – 2015

Gleaners Community Food Bank

- Nourishing Hope donor, 2011 – 2018

Affiliations and Other Experience

American Bar Association, Chicago, Illinois

- Business Law Section
 - Legal Analytics Committee, Vice-Chair, 2017 – present (chair beginning September 2020)
- Center for Innovation
 - Volunteer innovation instructor and coach

Chicago Bar Association and Chicago Bar Foundation

- Task Force on the Sustainable Practice of Law & Innovation
 - National Advisory Council Member, 2019 – present

Detroit Metropolitan Bar Association, Detroit, Michigan

- American Inn of Court, 2013

Institute for Continuing Legal Education, Ann Arbor, Michigan

- Technology Advisory Board
 - Appointed for three-year term, 2017 – 2020

LegalWeek

- Strategic Technology Forum USA 2018 Advisory Board
- LegalCIO New York 2018 Advisory Board

National Science Foundation

- Panelist for Computer and Information Science and Engineering grant program

State Bar of Michigan, Lansing, Michigan

- 21st Century Practice Task Force, 2015 – 16
 - Access and Affordability Committee
 - Co-Chair, Business Process Analysis and Simplification work group
- Lawyer Referral Steering Committee, 2017 – present

Awards

- 2015 Fastcase 50
 - Named to the 2015 Fastcase 50 as a person who has charted a new course for the delivery of legal services.
- American Bar Association
 - Named an ABA Journal Legal Rebel in 2018
- College of Law Practice Management
 - Inducted as a fellow in 2018